

## ORLEANS SELECT BOARD – FY23 GOALS

The Orleans Select Board annually selects goals and objectives which embody its core values to preserve the best of the past and facilitate effective, participatory local government through collaboration among board, committee, and staff as confirmed through town meetings and elections. The Select Board recognizes the values and importance of:

- Governance: effective, responsive, and transparent
- Financial Stability: budget and capital planning to maintain financial stability and sustainability
- Infrastructure: well-designed, well-maintained, reliable, and highest level of service
- Economy: protect and promote the vitality of the Town and its businesses
- Quality of Life: responsive Town services for Orleans citizens
- Cultural and Historic Heritage: preserve and promote Orleans historical and cultural resources
- Fishing, Agricultural, and Natural Resources: protect and enhance
- Sustainability: Limit climate change impacts by managing our energy use in a climate responsible manner to reduce carbon emissions. Emphasis lays on the value of our natural environment, along with conservation of renewable and non-recyclable resources, which impedes the health of our environment and the citizens of Orleans

### Goals and Objectives

1. Effective Governance: guidance and communication to Town Administrator, Boards, and Committees
  - a. Evaluate current staffing levels and department headings to match post-pandemic demand for administrative support and actual Town Administrator/Manager functions
2. Provide administrative support for critical volunteer boards/committees to comply with open meeting law obligations and build a robust volunteer service experience building the demand to serve. Continue to build out 21st century communications platforms for increased customer service across residential, commercial, and visitor needs, including standardized processes to list, register, discover, purchase, evaluate, and report across silos of activities (improve the website, add capacity, standardize processes)
3. Financial Stability & Long-term Capital Planning
  - a. Standardize use of financial terms, tools, and goals shared among the Select Board, Finance Committee, town staff, and residents

- b. Identify and require basic municipal financial training for Select Board and Finance Committee members
  - c. Working with town staff, publish Orleans Finance 101, an orientation to current terms, tools, and goals, as a guide for all taxpayers
  - d. Define role(s) and initiate a long-term capital planning initiative including creation of an appointed advisory board/committee
4. Infrastructure
- a. Support startup of Phase 1: Wastewater Treatment Plant (WWTP) and Downtown Collection System
  - b. Advance Phase 2: Meetinghouse Pond Sewer Service Area Project
  - c. Support the work and implementation of Wastewater Advisory Committee recommendations including amendments to the Comprehensive Wastewater Resource Management Plan (CWRMP)
  - d. Establish a work group with Town of Eastham leaders to explore the creation of a watershed permit for Nauset Estuary and Rock Harbor, consistent with newly proposed MassDEP regulations
  - e. Advocate for urgency and parity to conserve fresh and saltwater resources as wastewater planning continues
  - f. Launch, by summer 2023, a parking program at Rock Harbor
  - g. Pursue investment in broadband as an essential public resource
5. Environmental Sustainability
- a. Advance and support fertilizer ban at Fall Special Town Meeting
  - b. Update pesticide and herbicide policies
  - c. Increase Green Community initiatives/projects, in coordination with the Energy and Climate Action Committee, including setting benchmarks and goals, and coordinating Orleans efforts in larger regional and state action
  - d. Establish a process and timeline to implement a Pay-As-You-Throw program at the Transfer Station to include increased recycling efforts and a resident composting program
6. Quality of Life
- a. Promote and support housing efforts
  - b. Review *family support programs* of neighboring towns and advance initiatives that meet the diverse needs of housing, food, (early) childhood education, and recreation in Orleans
7. Continue to facilitate long-term program planning for Council on Aging and Recreation, including before and after school care, and services coordinated with Snow Library for best practices across life stages

8. Regional and State Interests

- a. Participate in Cape Cod Metropolitan Planning Organization (CCMPO), Cape and Islands Water Protection Fund Management Board (C&IWPF), Cape Light Compact, Cape & Vineyard Electric Cooperative (CVEC), Cape Cod Regional Transit Authority (CCRTA), Cape and Island Municipal Leaders Association (CIMLA), and others.
- b. Support Orleans board and committee representation in regional and state efforts within each committee/board charge

**Commented [AR1]:** Hi Kevin, Just a few ideas to add to the work you've done in the places that were open. Trying to drill down to things we could actually get done in a year in some of the categories you've ably already sketched out. Please cut and edit for clarity.  
In the preamble, I took language from the Charter and used it as a foundation. No ownership to how any of this is said but hoping to update how this incarnation of the SB is pushing for a led-collaboration with our bd/comm volunteers and public conversations. Thank you for getting us pushed forward on paper!!!

Drafted: June 10, 2022  
Revised: July 8, 2022  
Approved: August 3, 2022